

# Bench to Bedside: Translating Academic Research Into Commercial Products

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INNOVATION, ENTREPRENEURSHIP AND ECONOMIC DEVELOPMENT  
Technology Commercialization



## Goals of the Office of Technology Commercialization

- Maximize impact and enable full potential of academic research
- Social benefit/responsibility
- Generate revenue to further enable research and educational programs through licensing and/or sponsored research
- Reward inventors/departments to incentivize further innovation
- Economic development for region through startup formation and/or collaboration with local industry



## Examples of “Real World” Inventions Arising from UNC Research

- New Drugs (small molecules)
- Biologic Therapeutics: monoclonal antibodies, protein/peptide therapeutics
- Cell & Gene Therapies
- Vaccine Design
- Medical Devices/Imaging Technologies
- Software
- Improvements for Virtual Reality, Gaming, etc.



https://www.unc.edu/posts/2017/06/07/predicting-autism/



DISCOVER

NAVIGATE

SEARCH

THE UNIVERSITY *of* NORTH CAROLINA *at* CHAPEL HILL

News and I

## HEALTH AND MEDICINE

# Predicting autism

University of North Carolina at Chapel Hill researchers and colleagues linked infant brain anatomy differences to autism diagnoses at age two. Now they show differences in functional connections between brain regions at 6 months to predict autism at age two.

By UNC Health Care, Wednesday, June 7th, 2017





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NEWS / Pfizer Doses First Patient Using Investigational Mini-Dystrophin Gene Therapy for the Treatment of Duchenne Muscular Dystrophy

## PFIZER DOSES FIRST PATIENT USING INVESTIGATIONAL MINI-DYSTROPHIN GENE THERAPY FOR THE TREATMENT OF DUCHENNE MUSCULAR DYSTROPHY

Thursday, April 12, 2018 - 8:00am EDT

Pfizer Inc. has initiated a Phase 1b clinical trial for its mini-dystrophin gene therapy candidate, PF-06939926, in boys with Duchenne muscular dystrophy (DMD). The first boy received an infusion of the mini-dystrophin gene on March 22nd, administered under the supervision of principal investigator, Edward Smith, MD, Associate Professor of Pediatrics and Neurology at Duke University Medical Center. Screening and enrollment of patients is expected to continue at up to four clinical research sites in the United States. Early data from this trial are expected in the first half of 2019, once all patients have been evaluated for one full year post-treatment.

“On behalf of the community of individuals and families living with Duchenne muscular dystrophy, we applaud the important step Pfizer has taken to advance a potentially transformational treatment option for boys stricken with this terrible disease,” said Debra Miller, CEO and Founder of Cure Duchenne. “The momentum we are seeing in the field of gene therapy emphasizes the maturing opportunity to advance the science. Today, there are very limited treatment options for our boys. Through collaboration and ongoing dialogue with companies like Pfizer, we hope to succeed in finding therapies that could dramatically change the outcomes for those with DMD.”

March 2018  
5 days  
pre-treatment



May 2018





## Functions of Technology Commercialization Managers

Manage

- Invention disclosure process

Identify

- Technologies with commercial potential

Pursue

- Intellectual property protection

Market

- Technologies to companies

Navigate

- Laws, policy and contractual obligations

Negotiate

- Contracts to license rights

Ensure

- Diligent development of products

Reinvest

- Proceeds into research

Monitor

- Licenses for up to 20 years

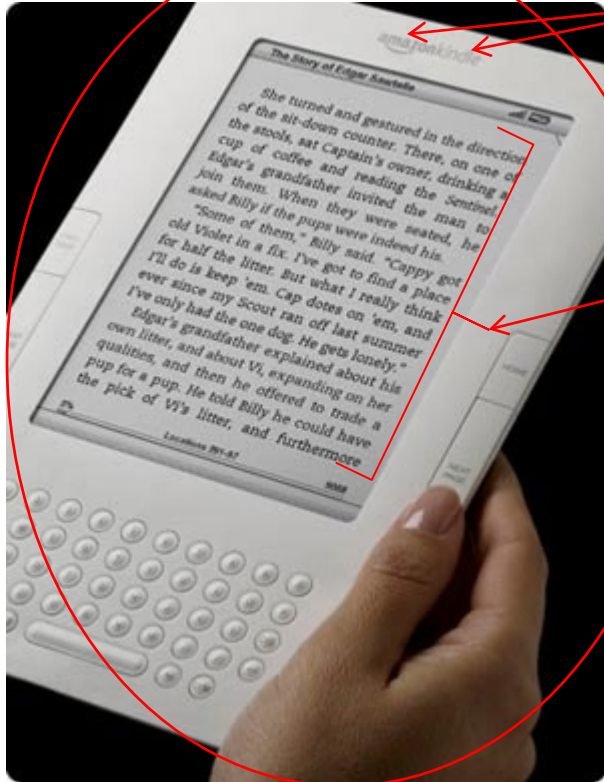


## What Does the Office of Technology Commercialization Handle?

- Technology Assessment & Commercialization
  - Patent Filing and Prosecution
  - Inter-institutional Agreements
  - Option/License Agreements
- Limited Collaborative Research Agreements (only those without funding)
- Intellectual Property Terms in Commercial Sponsored Research Agreements – collaborate with OSR as needed, on a case-by-case basis
- Material Transfer Agreements – both academic and commercial
- Confidentiality Agreements (in addition to OSR & OCT) – when related to intellectual property



# Intellectual Property: *“A property right created by law to protect intangible assets”*



**Trademark** protects words, names, or symbols used in commerce

**Copyright** protects original works of authorship (text, artwork, music, computer code)

**Patent** protects process, machine, article of manufacture, or composition of matter





## Tangible Property: “A Physical Property Right”



- Common Examples: mouse models, cell lines, antibodies, proteins
- Tangible Property Licenses:
  - Grant the right to possess and reproduce the material - depending on situation either for internal R&D or for sale
  - Allows for broader distribution and incorporation into other useful products
  - University can stay out of day-to-day production and shipment of material





Why patent?

Why should a university patent?

Why not encourage the free flow of knowledge?

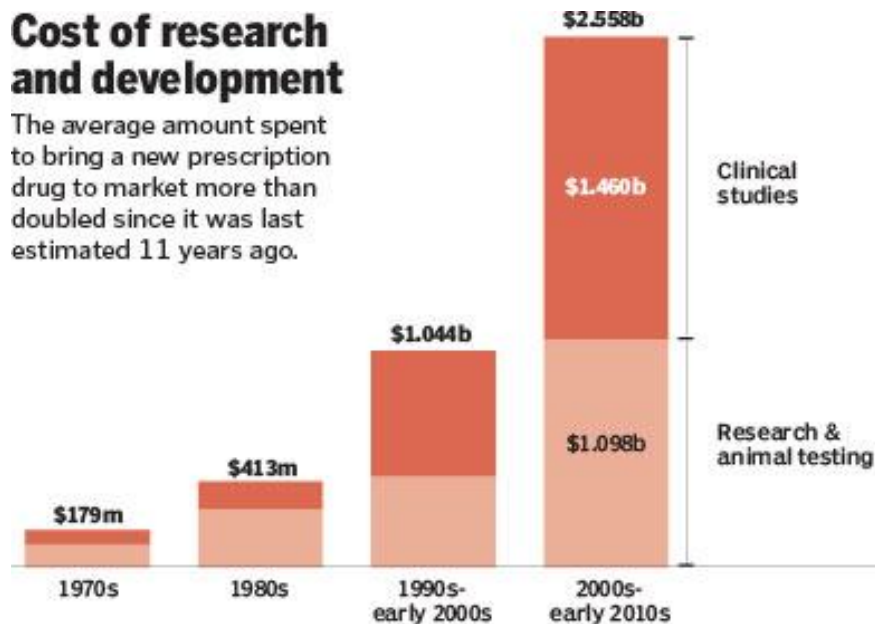




## Importance of Exclusivity

### Cost of research and development

The average amount spent to bring a new prescription drug to market more than doubled since it was last estimated 11 years ago.



NOTE: All figures are inflation adjusted to 2013 dollars

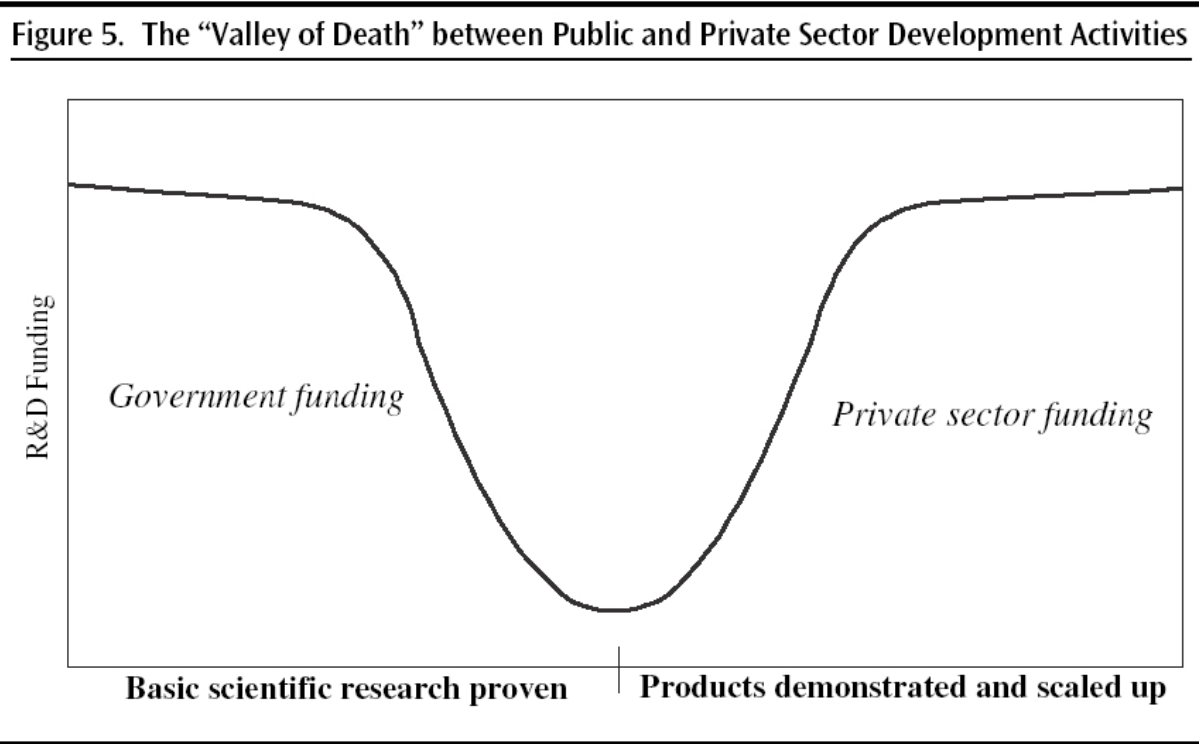
SOURCE: Tufts Center for the Study of Drug Development

DAVID BUTLER/GLOBE STAFF

Will academic discoveries make it to the marketplace without patent protection?




# The “Valley of Death”





# Submitting an Invention Disclosure in BLUE

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**>> Office of Technology Commercialization at UNC - Chapel Hill**

Welcome to BLUE – an information system for entering your Report of Invention and a portal to view the status of all of your technologies and associated patents and agreements under management at the Office of Technology Commercialization.

The Technologies Dashboard offers you the ability to:

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The Patents Dashboard offers you the ability to:

- [View the status of patent applications](#) related to your technologies

The Agreements Dashboard offers you the ability to:

- [View license agreements](#) related to your technologies
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OTC's online Report of Invention process allows you to submit a Report of Invention without the need to route the paper form for signature. You will use the Report of Invention Discloser Certification Inbox Dashboard to view and complete certification of your Report of Invention for submission to OTC. Your department administrator can use the Report of Invention Dept Approval Inbox Dashboard to view and complete the department approval of Report of Invention submissions electronically.

<https://apps.research.unc.edu/blue/>



# Appropriate Timing of an Invention Disclosure

## AT LEAST 30 DAYS PRIOR TO ANY PUBLIC DISCLOSURE OF A POTENTIALLY PATENTABLE IDEA

### Invention Development Stage

Innovation: Idea

Conception: How to do it

Reduction to Practice: Make it work

Preparation of a Paper: Describe it

Immediately Prior to Public Disclosure

Post-Publication or Disclosure

### Timing of ROI

Premature

Good

Best

Good

**Poor:** may not have time to prepare a useful patent application

**Poor:** foreign patent rights lost

ANYTIME BEFORE OR AFTER PUBLIC DISCLOSURE OF TANGIBLE PROPERTY



## What is a Public Disclosure?

- Any public presentation counts as a public disclosure
  - Grant applications (most) and UNC internal meetings (most) do not count as a public disclosure
  - Meetings for which a confidentiality agreement have been put in place do not count
  - Submit your invention disclosure to OTC before publication (Alert OTC if disclosure is imminent.) Note: Dissertations are published!
  - It is ok to submit an invention disclosure within one year after publication. If US rights are of value, OTC may still consider filing
- \*Submitting an Invention Disclosure does NOT offer protection. A patent application must be on file with the USPTO before protection is in place.



# Material Transfer Agreements (MTAs)

**Purpose:** When receiving or providing research materials, MTAs govern how those materials may be used by the recipient and their institution/company and how results and intellectual property arising from such research with these materials will be managed.

**Who:** In addition to managing intellectual property, OTC is the resource at UNC for negotiation and signature for all unfunded MTAs except for the following:

- Data usage agreements
- MTAs that involve transferring PHI or prospective collection of patient samples
- MTAs where clinical/patient treatment decisions will be made based on information/materials exchanged

\*These exceptions are handled by the Office of Industry Contracting.

**Reimbursement of Costs:** Only allowed to the extent such monies are for the preparation and shipment of the materials being sent. If there is an exchange of funds over and above the cost of providing the materials then it would be a sponsored research agreement (SRA) or service agreement. Departments are responsible for invoicing for charges related to MTAs.





# Requesting a Material Transfer Agreement

## How: Submit MTA Request Online in BLUE

- MTA requests (incoming and outgoing) must be submitted online
- Providing funding information promptly and other requested information related to the transfer will move the MTA along faster
- If request is for outgoing human-derived material, IRB approval is required and OTC will need copies of the informed consent template.
- Certain provisions may require department approval prior to execution
- Correspondence related to MTAs can be sent to [mta@unc.edu](mailto:mta@unc.edu)

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## Do I need an MTA? The answer is YES if...

### **Incoming Material**

- The providing party requires an MTA

### **Outgoing Material**

- Providing material to a for-profit company
- Material is subject to hazardous use restrictions
- Material is human tissue being distributed (with IRB approval or exemption) to parties independent of a clinical trial or clinical research agreement
- Creation of the material at UNC was funded by an agency that mandates special restrictions on material generated under the funding agreement
- Material is the subject matter or is related to a technology for which UNC has filed patent applications or which the PI intends to commercialize
- Even if the above don't apply, MTAs can still be executed at your request



# Confidentiality Agreements (CDAs) (also known as Non-Disclosure Agreements (NDAs))

**Purpose:** In some circumstances, confidential information must be exchanged in order for the University and an outside partner to determine whether to enter into a collaboration or contract. In such cases, CDAs may be signed which outline the terms under which such confidential information will be exchanged.

**Who:** OTC has signatory authority to sign CDAs related to existing IP on behalf of the university. If in relation to a sponsored project and not intellectual property, CDAs will be handled by OSR.

**How:** Contact OTC at 919.966.3929 or e-mail [otc\\_cda@unc.edu](mailto:otc_cda@unc.edu)

Having the following information ready will help us expedite your request:

- Name, organization, address, telephone, and e-mail address of the requesting individual
- Description of the subject matter to be disclosed
- Date of the proposed meeting/call



# Technology Commercialization Team



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Commercialization



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Support



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Commercialization



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Commercialization Manager



**CHARLIE SHAW, PHD**

Commercialization Manager



**KYLE BARTHOLOMEW, PHD**

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**CARMEN MELVIN, JD**

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**JACOB SMITH, PHD**

Licensing Fellow



## More Information/Important Contacts

Any Questions? [kelly.parsons@unc.edu](mailto:kelly.parsons@unc.edu)

**BLUE:** [apps.research.unc.edu/blue/](https://apps.research.unc.edu/blue/)

**MTA Questions:** [mta@unc.edu](mailto:mta@unc.edu)

**Requesting a CDA:** [otc\\_cda@unc.edu](mailto:otc_cda@unc.edu)

**More information:** [otc.unc.edu](http://otc.unc.edu) or 919.966.3929